

Barclays Comprometido con Panamá y la Región con Grandes Oportunidades para el Futuro

Julio 2024



Speaker Introduction

Raúl Martínez-Ostos

Chairman and CEO of Barclays Mexico & LatAm



Raúl Martínez-Ostos is Chairman of the Board and CEO for Mexico at Barclays, a position he has occupied since 2012. In this role, he is responsible for overseeing all of the bank's business activities and regulatory issues in Mexico. He has also served as Vice Chairman of the Mexican Bankers' Association since 2019, representing the 14 international banks with non-retail operations in the country. In addition to his role in Mexico, he was appointed CEO of Barclays in Latin America in 2022.

Mr. Martínez-Ostos has an investment banking and capital markets career in the financial industry that spans more than 30 years, including tenures in both the public and private sectors in Mexico. He joined Barclays in 2012 from Deutsche Bank, where he spent 9 years leading the capital markets and treasury solutions effort for Mexico, Central America and the Caribbean in New York, among other responsibilities.

Prior to joining Deutsche Bank, Mr. Martínez-Ostos held various positions at the Ministry of Finance and Public Credit of Mexico from 1999 to 2003, including Spokesman for the Ministry of Finance under Secretary Francisco Gil Diaz, Chief of Staff of the Under Secretary Agustín Carstens and Deputy General Director of Financial Planning.

Raúl began his career at the Economic Research Department at Banco de Mexico (Central Bank) from 1993 to 1996. He later worked at Farallon Capital Management, a hedge fund that specializes in risk-arbitrage, real state, private equity and distressed securities.

Mr. Martínez-Ostos holds a bachelor's degree in Economics from the Instituto Tecnologico Autonomo de Mexico (ITAM) where he graduated Summa Cum Laude, and as a Fulbright Scholar received two Master's degrees in International and Development Economics and Business Administration from Yale University. Raúl was awarded first place in the prestigious Banamex National Economics Competition for his thesis on banking crises, irrational bubbles, and financial regulation. He also taught economics and business at ITAM and Yale. Currently, Mr. Martínez-Ostos sits on the board of directors of the Yale School of Management (SOM) and co-chairs the Mexican alumni board of SOM. In 2016, Mr. Martínez-Ostos received the ITAM Excellence Award for his contribution to the Mexican financial industry.



Agenda

- Panorama Global Macroeconómico
- Perspectivas para Latinoamérica y Panamá
- Plataforma Global de Barclays y Compromiso con la Región
- 4 SMV como Catalizador del Desarrollo de Mercados



Panorama Global Macroeconómico

Global Market Themes

The FOMC maintains the funds rate at 5.25-5.50% in its June meeting and recent macro data is supportive of the easing cycle starting soon. Meanwhile, the ECB lowers its key policy rates by 25bps in its June meeting, but maintains a data-dependent approach for the next move

Steady global growth



Global growth remains steady as our 2024 growth forecasts now aggregate to 3.1%, implying an almost unchanged pace from 2023 (3.2%)

Even if data suggest some cooling in the US economy, its overall growth dynamic remains supported by continuing robust consumption on the back of a still-strong labor market and positive wealth effects

Our US growth projection for 2024 stands at 2.5%. That, and resilient EM as the global manufacturing cycle recovers, compensates for a slowing China

Political changes remain a focus



2024 is one of the biggest global election years in history and a number of surprise election outcomes in recent months have further

Examples include Argentina, India or South Africa. 'Voter dependence' for markets was also seen in recent European elections where large gains for the far right, especially in France, raised EU cohesion concerns

Furthermore, the biggest uncertainty still lies ahead with the US election in November

2

4

10.00%

Sticky inflation



On the flip-side of steady growth, however, inflation has proven to be somewhat sticky in certain areas of the economy

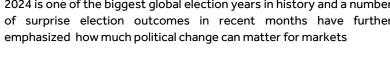
After the 'easy' gains from the reversal of earlier pandemic and energy supply shocks were largely made in 2023, further progress would have to come from decelerating services inflation

However, tight labor markets and robust wage growth, especially in the US and Europe, keep services inflation elevated

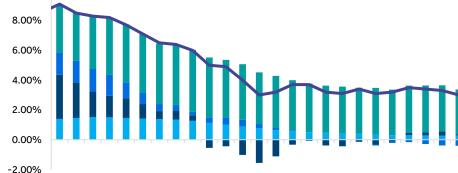
US CPI Inflation

Energy Core Goods Core Services —— All Items









Aug-22
Sep-22
Oct-22
Nov-22
Jan-23
Apr-23
May-23
Jul-23
Jul-23
Aug-23
Sep-23
Oct-23
Dec-23
Dec-23
Aug-23



Central Bank Decisions will Remain Data Dependent Going Forward

The focus is now on timing of the first cut and speed of the cutting cycle. We expect each meeting has headline risk







Central Bank Fed ECB BoE

Comments

On June 12th, the FOMC acted in line with expectations, electing to pause and leave the federal funds rate unchanged at 5.25%-5.50% for the seventh straight meeting. In the press conference, officials indicated that one cut during 2024 is the most likely scenario

On June 6th, the ECB delivered the interest-rate reduction it had been flagging for months (in line with market expectations), but stopped short of indicating more may follow. Having held the 4.00% rate for nine months, they indicated that inflation outlook has improved "markedly", though they'll keep policy rates sufficiently restrictive for as long as necessary

On June 20th, the UK's MPC held the bank rate at 5.25% with a 7-2 (hold-cut) vote but indicated that it is on course for a cut in the coming months amid encouraging news on inflation. Twelve-month CPI inflation fell to 2.0% in May from 3.2% in March, in line with the MPC's target

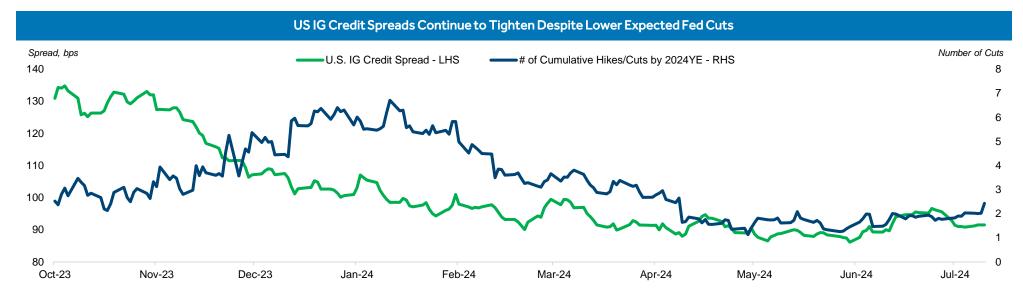
Current rate 5.25-5.50% 3.75% (deposit facility rate) 5.25% Expected future rate Following last week's inflation print, we now expect two Two more 25bps cuts this year, after the first cut delivered in Three 25bps cuts this year starting in August 2024 changes per Barclays 25bps cuts for this year in September and December 2024 June 2024 (as forecasted by Barclays) Research July 31st July 18th August 1st Next meeting 5.2 6.1 3.5 5.4 4.7 Rates performance 4.0 3.3 2.6 Oct-23 Oct-23 Jul-23 Jan-24 Apr-24 Jul-24 Jul-23 Apr-24 Jul-24 Jul-23 Oct-23 Jan-24 Apr-24 Jul-24 #Hikes/Cuts (RHS) Implied Rate % (LHS) #Hikes/Cuts (RHS) Implied Rate % (LHS) #Hikes/Cuts (RHS) Implied Rate % (LHS) 5.1 3.7 0.0 -0.5 3.6 5.2 5.0 -0.5 3.5 -0.5 -1 4.9 3.4 -1.5 -1.0 Cumulative market-3.3 4.8 implied cuts 3.2 -1.5 3.1 -1.5 4.7 4.6 -2.5 3.0 4.6 -2.0 -3 2.9 -2.0 Nov Dec Dec Sep Nov Sep Oct Dec



Source: Barclays, Bloomberg as of July 11, 2024.

Fed Funds Rate Expectations

Fed Funds expectations now show ~2.4 cuts and an implied rate of 4.72% by YE. Despite more hawkish Fed cut expectations vis-à-vis the beginning of the year, credit spreads have continued to tighten. Furthermore, inflation cooled broadly in June to the slowest pace since 2021 on the back of a long-awaited slowdown in housing costs, sending the strongest signal yet that the Federal Reserve can cut interest rates soon



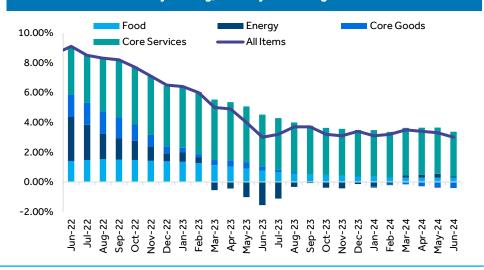
Fed Fund Expectations

Fed Funds Rates Markets	То	day	Jan 2 ⁿ	¹ , 2024	ΥТΙ	DΔ	
Expectations	#Hikes/Cuts (RHS)	Implied Rate (LHS)	#Hikes/Cuts (RHS)	Implied Rate (LHS)	# Hikes	Rate	
Jul-24	-0.1	5.31%	-3.7	4.40%	-3.6	91 bps	
Sep-24	-1.0	5.08%	-4.7	4.16%	-3.7	92 bps	
Nov-24	-1.6	4.93%	-5.4	3.99%	-3.8	95 bps	
Dec-24	-2.4	4.72%	-6.0	3.83%	-3.6	90 bps	
Jan-25	-3.1	4.55%	-6.6	3.67%	-3.5	88 bps	

At the start of the year, the market expected 6 cuts and an implied Fed Funds rate of 3.83% by YE, today the market expects ~2.4 cuts and an implied rate 90bps wider of 4.72%

Source: Barclays, Bloomberg as of July 11, 2024.

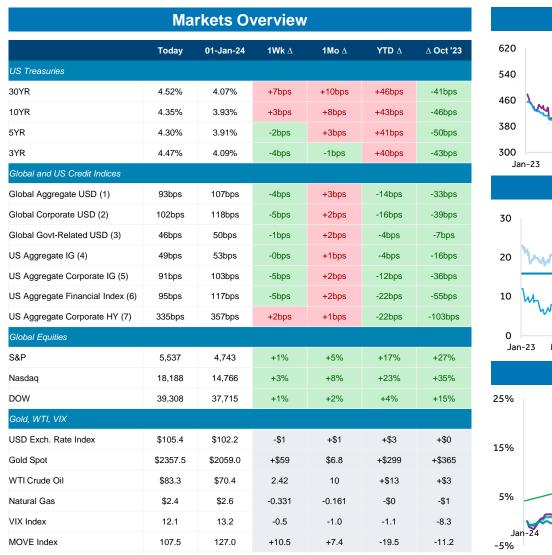
US Inflation is broadly cooling, recently increasing the odds of a 1st Cut

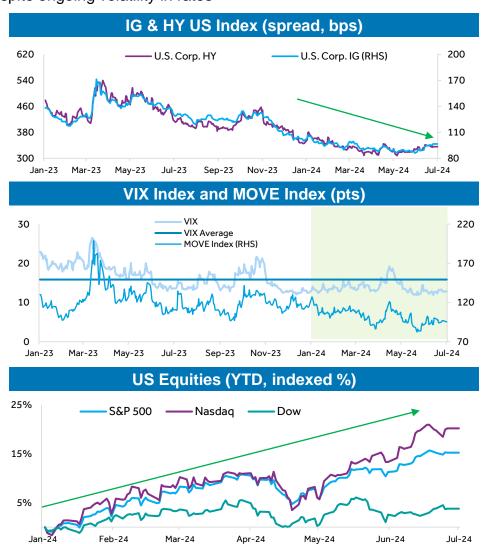




USD Market Overview

US credit markets have been quite upbeat in 2024 on the back of strong yield-driven demand. Heavier-than-expected issuance has been well received, leading to spread tightening in secondary markets despite ongoing volatility in rates





Source: Bloomberg; Bloomberg; Barclays Indices; Barclays Research as of July 4, 2024. (1) Number of credits: 19,402 / Maturity: 8.71yrs. (2) Number of credits: 16,280 / Maturity: 8.78yrs. (3) Number of credits: 6,297 / Maturity: 7.45yrs. (4) Number of credits: 13,530 / Maturity: 8.53yrs. (5) Number of credits: 2,156 / Maturity: 7.52yrs. (7) Number of credits: 1,957 / Maturity: 4.87yrs



Perspectivas para Latinoamérica y Panamá

Latin America Overview

Growth convergence: Mexico, Panama and Brazil led growth in 2023 but might decelerate into 2024, although at different speeds. Chile, Colombia and Peru reported weaker numbers, but have more space for growth

Resilient Growth and Continued Potential

- Resilient growth despite deceleration across other major economies this year:
 - Panama's averaged growth has been 4.5% y/y in the past ten years, one of the highest in the region. This year's growth is expected to decelerate slightly, affected by the suspension of mining activity. However, we expect a rebound to historical trends in 2025
 - Mexico and Brazil will probably grow at 2.4% y/y and 2.3% y/y, respectively, maintaining good momentum despite some slowing from 2023.
 Chile has surprised to the upside, and the apparently sustained increase in copper prices is helping. In the case of Colombia, the worst seems to be behind us, and although Peru is still struggling to come out of a recession, it should post positive numbers
- <u>Slower disinflation</u>. The region registered almost synchronized disinflation processes last year after shocks from the pandemic and Ukrainian war eased. However, this has slowed in recent months and inflation is starting to stabilize; we still expect it to approach central banks' targets for this and next year
- <u>With some idiosyncratic flavor.</u> Mexico currently enjoys political stability with focus on incoming administration priorities. Colombia is projecting higher fiscal deficits while Chile's reform momentum has lost stem. Argentina is muddling through, but high inflation is making it harder for them to obtain market access. Peru seems to have lost its political compass, and Brazil will hold general elections in October
- <u>Central banks have become more cautious.</u> Some because of slower disinflation, other more Fed-sensitive banks because of its more-hawkish stance, but for the majority, simply because their easing cycles are closer to ending. Potentially looser fiscal policy as well as politics to a certain extent have played relevant roles in some countries
- In terms of monetary policy, central banks in the major Latin American economies have started to cut their policy rates. We expect the whole region to synchronize and continue to cut at least for the second half of 2024, depending on when the US starts its easing cycle
- The Latin American region has a <u>big opportunity</u> to take advantage of <u>near-shoring</u> due to its relative closeness to US, European and Asian markets amid relatively peaceful environments
- Furthermore, global investment portfolios have been growing at a very robust pace and given increased geopolitical tensions in major economies (i.e. China, Russia, amongst others), money managers view Latin America as an attractive pocket of growth and investment



Latin America Overview (cont'd)

Despite recent volatility and political uncertainty in select markets, fundamental drivers of infrastructure, monetary policy, and politics in Latin America remain constructive

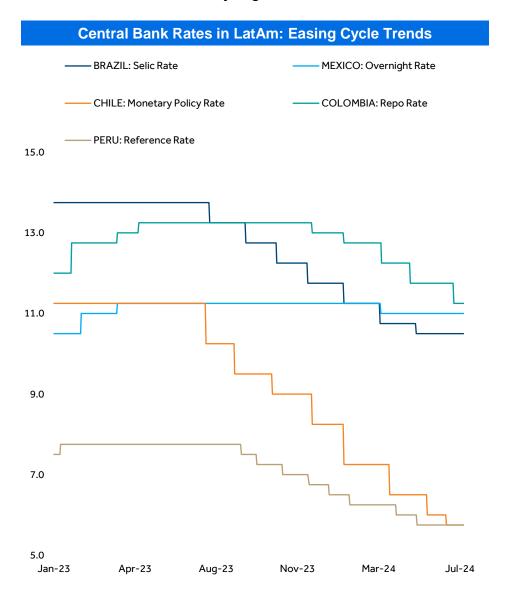
		Chile	Colombia	Perú	Panama	Brazil	Mexico
	Credit Ratings (S&P / Moody's / Fitch)	A2 / A / A-	Baa2 / BB+ / BB+	Baa1 / BBB- / BBB	Baa3 / BBB / BB+	Ba2 / BB / BB	Baa2 / BBB / BBB-
	GDP (US\$bn) ('23YE/'24E) ⁽¹⁾	\$335/\$330	\$364 / \$421	\$262 / \$272	\$83 / \$87	\$2,174 / \$2,188	\$1,792 / \$2,017
	Real GDP Growth ⁽²⁾ ('23A) / ('24E) / ('25E)	0.2% / 2.3% / 1.7%	0.6% / 1.8% / 3.0%	-0.6%/1.9%/2.0%	7.3% / 2.2% / 4.5%	2.9%/2.2%/1.9%	3.2% / 2.4% / 1.6%
Metrics	Public Debt as a % of GDP ('23E) ⁽³⁾	39%	59%	34%	56%	74%	47%
Macroeconomic Metrics	5 Year CDS Bid Spread (bps)	51 bps	179 bps	71 bps	166 bps	149 bps	101 bps
Macroe	On the Run 10 Year Benchmark G-Spread (bps)	93 bps	318 bps	132 bps	250 bps	202 bps	178 bps
	Interest / Policy Rate	5.75%	11.25%	5.75%	5.25% - 5.50%(4)	10.50%	11.00%
	Inflation ⁽⁵⁾ , % y/y ('23A) / ('24E) / ('25E)	3.9% / 4.0% / 3.5%	9.3% / 5.0% / 3.7%	3.2% / 2.3% / 2.5%	1.9% / 2.2% / 2.0%	4.6% / 3.9% / 3.6%	4.7% / 4.1%/ 3.8%
	Unemployment ⁽⁶⁾ ('22A)/('23E)	7.9% / 8.8%	11.2% / 10.8%	7.8% / 7.6%	8.7% / 8.5%	9.3% / 8.3%	3.3% / 2.9%

Source: Bloomberg, IMF, World Bank and Central Banks of respective countries. Note: Market data as of June 3rd, 2024. 1. Nominal GDP in US\$ as reported by the World Bank. 2. Source: IMF Data Mapper. 3. As reported by the International Monetary Fund (IMF – World Economic Outlook Database) 4. US Federal Funds Rate; Panama does not have an independent Central Bank, as it is dollarized. 5. Source of actual data and market forecast: Bloomberg. 6. As reported by the International Monetary Fund (IMF – World Economic Outlook Database)



Fine-tuning the Easing Cycles in LatAm

Latin American central banks led the easing cycle wave among EM, as the early tightening cycle led to disinflation and allowed them to cut rates ahead of the US Fed. Now they might have to be more careful as disinflation loses steam in certain economies



	Barclays Forecasts for LatAm & Central Bank Actions									
	12-Month Inflation (%)									
	2023A	2024F	2025F							
Brazil	4.6	4.6 (Q4'23) 3.9 (Q1'24)	3.7	3.9	3.6					
Mexico	4.7	4.7 (Q4'23) 4.4 (Q1'24)	4.7	4.1	3.8					
Chile	7.3	3.9 (Q4'23) 3.7 (Q1'24)	4.0	3.6	3.5					
Colombia	12.5	9.3 (Q4'23) 7.4 (Q1'24)	7.2	5.9	3.9					
Peru	6.3	3.4 (Q4'23) 2.7 (Q1'24)	2.1	2.4	2.4					

Brazil 13.75 / 11.75 10.50 10.50 10.00 June 19 th (No Change) July								
Close Current 2024F Q2*2025F Latest Meeting Next No. Brazil 13.75 / 11.75 10.50 10.50 10.00 June 19 th (No Change) July Mexico 11.25 / 11.25 11.00 10.25 9.25 June 27 th (No Change) Augustic Chile 11.25 / 8.25 5.75 4.50 4.25 June 18 th (25bps cut) July Colombia 13.25 / 13.00 11.25 8.00 7.00 June 28 th (50bps cut) July Peru 7.75 / 6.75 5.75 5.00 4.25 June 13 th Augustic			Monetary Po	licy Rate (%)		Meetings		
Brazil 13.75 / 11.75 10.50 10.50 10.00 (No Change) July Mexico 11.25 / 11.25 11.00 10.25 9.25 June 27 th (No Change) Augu Chile 11.25 / 8.25 5.75 4.50 4.25 June 18 th (25bps cut) July Colombia 13.25 / 13.00 11.25 8.00 7.00 June 28 th (50bps cut) July Peru 7.75 / 6.75 5.75 5.00 4.25 June 13 th Augu			Current	2024F	Q2′ 2025F	Latest Meeting	Next Meeting	
Mexico 11.25 / 11.25 11.00 10.25 9.25 (No Change) Augu Chile 11.25 / 8.25 5.75 4.50 4.25 June 18 th (25bps cut) July Colombia 13.25 / 13.00 11.25 8.00 7.00 June 28 th (50bps cut) July Peru 7.75 / 6.75 5.75 5.00 4.25 June 13 th Augu	Brazil	13.75 / 11.75	10.50	10.50	10.00		July 31 st	
Colombia 13.25 / 13.00 11.25 8.00 7.00 June 28 th (50bps cut) July Peru 7.75 / 6.75 5.75 5.00 4.25 June 13 th August	Mexico	11.25 / 11.25	11.00	10.25	9.25		August 8 th	
Colombia 13.25 / 13.00 11.25 8.00 7.00 (50bps cut) Peru 7.75 / 6.75 5.75 5.00 4.25 June 13 th	Chile	11.25 / 8.25	5.75	4.50	4.25	•	July 31 st	
Peru 7.75/6.75 5.75 5.00 4.25 Δυσι	Colombia	13.25 / 13.00	11.25	8.00	7.00		July 31 st	
·	Peru	7.75 / 6.75	5.75	5.00	4.25		August 8 th	

	GDP Growth Forecasts (%)							
	2023A	Latest YoY GDP Quarterly Reading	2024F	2025F				
Brazil	2.9	2.1 (Q4'23) 2.5 (Q1'24)	2.2	1.9				
Mexico	3.2	2.5 (Q4'23) 1.6 (Q1'24)	2.4	1.6				
Chile	-0.2	0.4 (Q4'23) 2.3 (Q1'24)	2.3	1.7				
Colombia	0.6	0.3 (Q4'23) 0.7 (Q1'24)	1.8	3.0				
Peru	-0.6	-0.4 (Q4'23) 1.4 (Q1'24)	1.9	2.0				

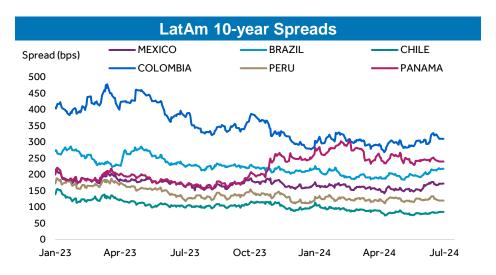
Source: Bloomberg, Barclays, as of July 11, 2024

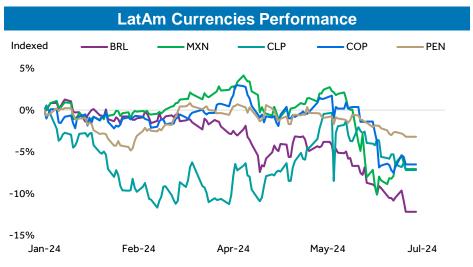


LatAm Market Reactions

Credit spreads have tightened, and equities have performed well since that start of the year. Shrinking current account deficits and diverging inflation dynamics have made the region less dependent on Fed decisions





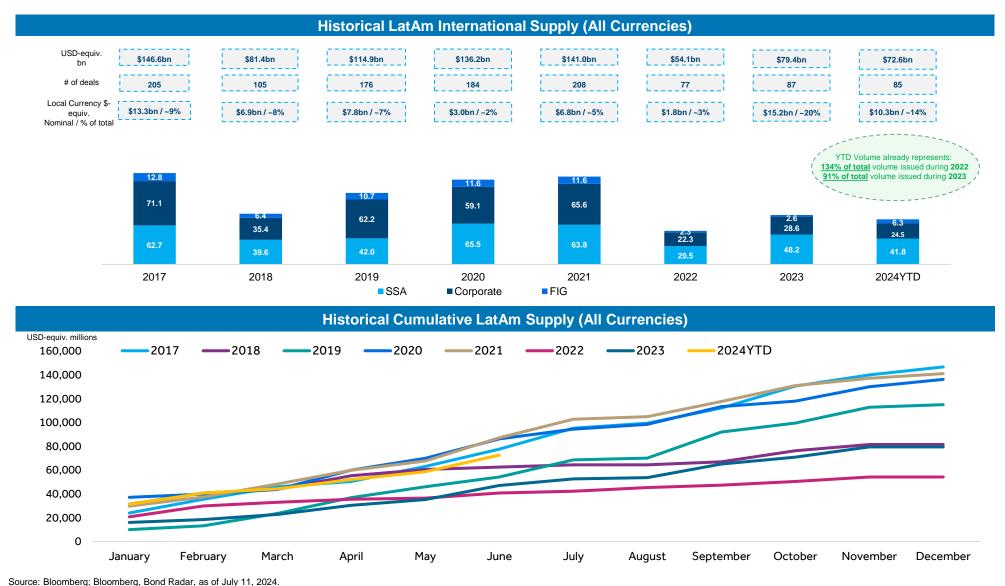


Source: Bloomberg; Bloomberg; Bloomberg Barclays Indices; Barclays Research, as of July 11, 2024. (1) Number of credits: 1,999 / Maturity: 10.24yrs. (2) Number of credits: 1,280 / Maturity: 11.00yrs. (3) Number of credits: 719 / Maturity: 8.98yrs. (4) Number of credits: 557 / Maturity: 12.87yrs



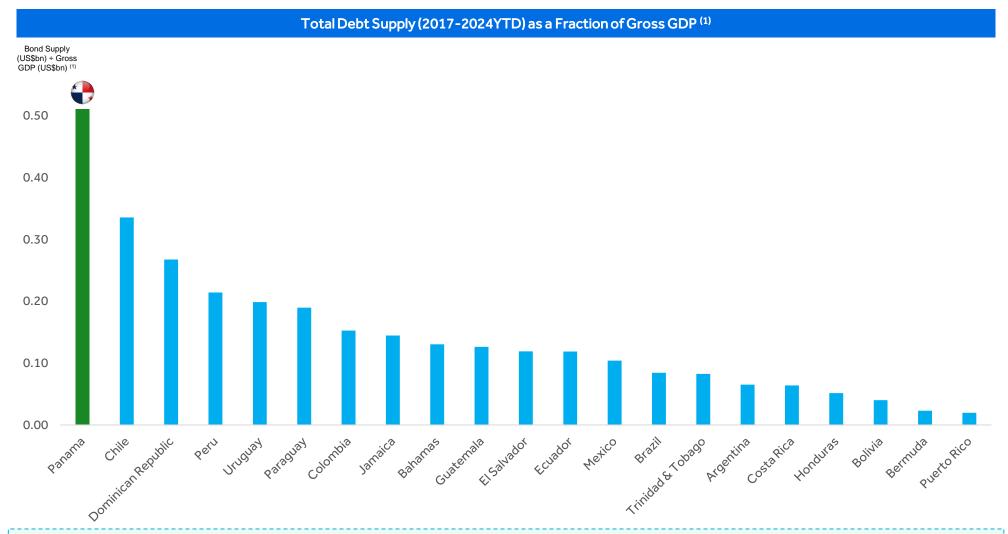
LatAm Primary Market Activity

2024 saw a strong start across LatAm, with credits in the region taking advantage of the positive backdrop and demand dynamics to access the markets, with transactions seeing high orderbook oversubscription and strong tightening from IPTs to final pricing



Importance of the Financial Markets in Panama:

<u>Panama is the largest LatAm issuer of debt</u> (sovereign, corporate and financial) in the international markets when adjusted for scale

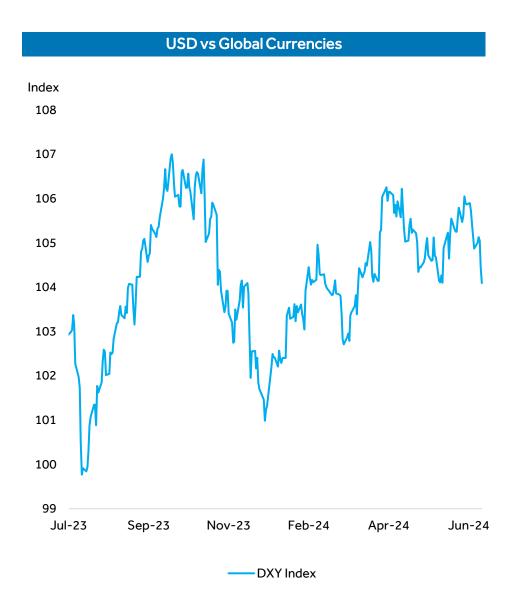


Panama is the largest issuer of debt relative to GDP in the international capital markets out of the entire LatAm region, this highlights the importance, access and role of the financial markets for the Country

Source: Bloomberg; Bond Radar, Barclays Research, IMF, WEF, as of July 13, 2024.
(1) Total international bond supply during the 2017-2024YTD period divided by Gross GDP 2023YE.



Panama Strongly Benefits from a Dollarized Economy



Key Highlights

- Panama's unique currency system of dollarization offers several benefits
 - Stability & Inflation Control: Dollarization links Panama's economy directly to the robust US dollar, resulting in low inflation rates and increased investor confidence
 - Simplified Trade & Investment: Panama's use of the US dollar facilitates trade and investment, particularly with the United States, one of its largest trading partners
 - The dollarization eliminates the risk of exchange rate fluctuations, making Panama an attractive destination for foreign investors and businesses. This has been instrumental in establishing Panama as a regional hub for finance and commerce
 - Financial System Integration: The integration of Panama's financial system with the US financial system is seamless due to the use of the US dollar. Panamanian banks and financial institutions can easily conduct transactions with their US counterparts, which enhances the efficiency of cross-border banking and finance activities
 - Lower Transaction Costs: The absence of currency conversion costs between the US dollar and the Panamanian balboa reduces transaction costs for businesses and individuals
 - This is particularly beneficial for businesses engaged in import and export activities as it reduces the overall cost of doing business in Panama
 - Attracting Foreign Direct Investment: Panama's stable democratic government, strategic geographical location, and free trade agreements attract FDI from around the world

Source: Bloomberg, as of July 12, 2024.



Recent Barclays Research Commentary on Panama

Barclays Latin America Macro Research Coverage Solely for Panama – Latest Views

- Panama has averaged a growth of 4.5% y/y in the past ten years one of the highest in the region supported by construction, transportation
 and services sector. This year is expected to decelerate to 2.2% affected by the suspension of mining activity, but it should rebound to its
 historical trend in 2025
- The country has complied with their <u>fiscal responsibility law by shrinking its deficit size to 3.0% of GDP in 2023 from 4.0% in 2022</u> and 6.4% in the aftermath of the pandemic shock in 2021. Hence, public debt has also declined to 56% of GDP from 65% in 2020
- However, amid a deceleration of fiscal revenues and pressing expenditures, the new administration will have the task to reaffirm medium-term fiscal deficit target at 1.5% of GDP and put public debt towards pre-pandemic levels (44% of GDP). President Mulino is aware of this and has mentioned that a fiscal adjustment plan will be announced focusing on austerity while supporting public investment projects
- In Mulino's inaugural speech, he also mentioned two other economic policies to be in focus:
 - Expected reform to provide sustainability to the pension system. Mulino mentioned that "cosmetic" solutions no longer work and will
 propose a deep reform to not only solve the financing of the defined benefit subsystem, but also improve health services
 - Decision over copper mine 'Minera Panama' suspended last year will respect Court's ruling and voice of the people, while taking into
 account health and environmental risks. He stated that he will order a strict audit on the site to understand the current situation, and
 that the plan ahead will be based on the results of rigorous studies
- The materialization of these proposals could provide support to Panama's investment grade status with Baa3 at Moody's and BBB at S&P

NOTE: Barclays Research views are independent and un-influenced by the Investment Banking branch of the Bank.



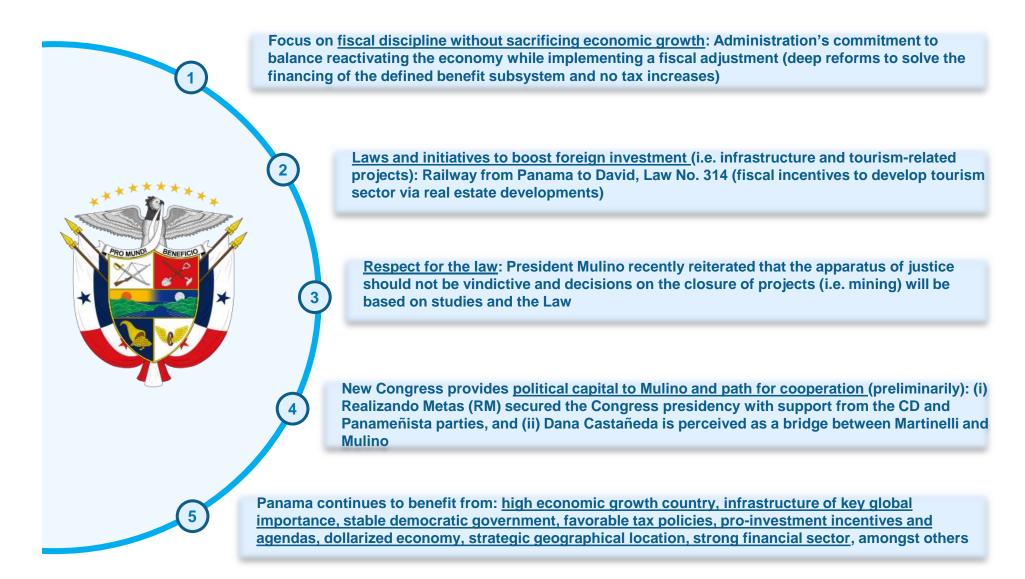
Barclays' Research Forecasts

Barclays Latin Ame	rica Macro F	Research C	Coverage Solely for Panama – Latest Forecas				
	2019	2020	2021	2022	2023E	2024F	2025F
Real GDP, %y/y	3.3	-17.7	15.8	10.8	7.3	2.2	4.5
CPI (% Dec/Dec)	-0.1	-1.6	2.6	2.1	1.9	2.2	2.0
CA (% GDP)	-5.0	0.7	-1.2	-0.7	-4.4	-6.0	-5.0
Gross External Debt (USD bn)	104	112	119	128	133	140	144
NFPS balance (% GDP)	-2.7	-9.7	-6.4	-4.0	-3.0	-4.4	-3.9
Primary balance (% GDP)	-0.9	-7.2	-4.2	-2.3	-0.4	-1.8	-1.2
Gross public debt (% GDP)	44	65	60	58	56	59	60

- High growth of 4.5% by 2025YE (in-line with Panama's last 10yr average)
- Fiscal discipline (no material increase in gross external debt)
- Gross public debt as % of GDP at ~60% by 2025YE, below the average of BBB rated sovereigns globally
- Contained inflation
- Open markets and business-friendly policies will attract investment and allow Panama to achieve sustainable growth



Barclays Views Panama as a Country Ripe for Sustainable High Growth





Plataforma Global de Barclays y Compromiso con la Región

Strong, Stable and Leading Universal Bank

Barclays is driven by a common Purpose: working together for a better financial future. To do so, we must be strong as an institution, prepared for the future, and able to navigate different market conditions and evolving trends







We are rooted in the UK economy

- We bank around a quarter of UK corporates¹
- Over 20 million UK retail customers
- One of the largest UK wealth managers
- We process over 40% of the UK's credit and debit card transactions
- Dealogic #1 UK investment banking fees²

We are the leading non-US global investment bank*

- Joint #1 Fixed Income financing³
- Top 3 Fixed Income credit³
- Network across major global financial centres in US, UK, Europe and LatAm

We are growing in the largest global card market

- 9th largest issuer in the US credit card market⁴
- 20 million customers in US
- Partnering with leading US brands

Global Highlights (5)

92,869

Average Number of Employees Globally 38

Countries with Barclays
Presence

£6,557m

Profit Before Tax

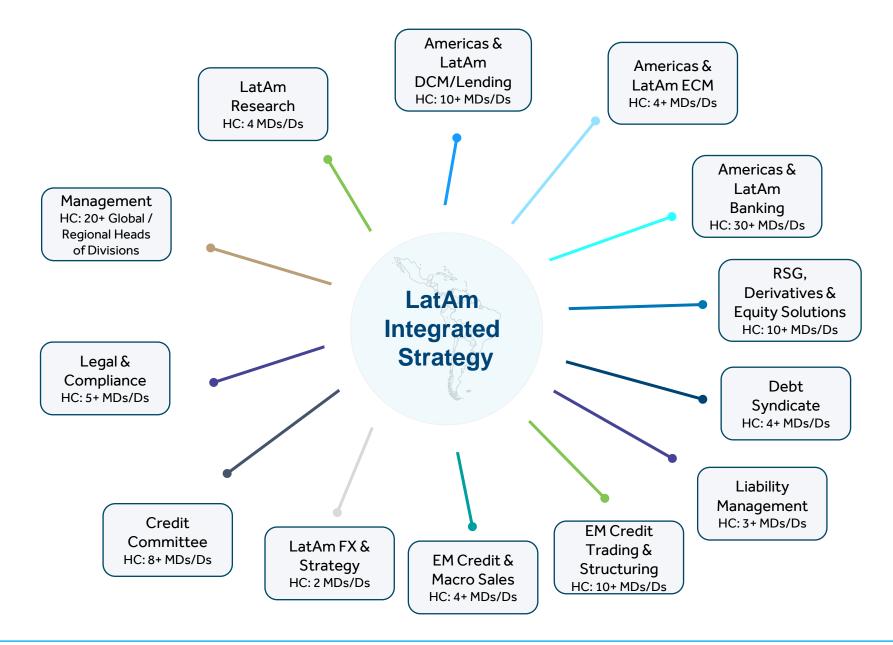
£2,505m

Total Taxes Paid by Barclays

^{*} Global Markets and Investment Banking. Global Markets rank based on Barclays' calculations using Peer reported financials. Top 10 Peers includes Barclays and; US Peers: Bank of America, Citi, Goldman Sachs, JP. Morgan, Morgan Stanley. European Peers: BNP Paribas, Credit Suisse, Deutsche Bank, UBS. Investment Banking rank based on Dealogic as at 31 December 2023. (1) Clients defined as any relationship from which we generate >£10,000 income per annum from our existing product set. UK Corporates defined as the stock of companies (group entities considered together) with annual turnover of >£6.5m. Includes clients across UK Corporate and the International Corporate Bank within the Investment Bank. (2) Data from Dealogic, UK Investment Bank revenue by bank, full year 2023. (3) Represents shared rank with another bank whose revenues are within 5% of Barclays. 1H23 Coalition Greenwich Global Competitor Analytics. Based on our share of Top 10 peer banks reported revenues: BoA, BNP, CITI, CS, DB, GS, JPM, MS and UBS. Analysis is based on Barclays' internal revenue numbers and business structure. (4) Ranking based on Q323 End Net Receivables reported by peers. (5) 2023YE Numbers.



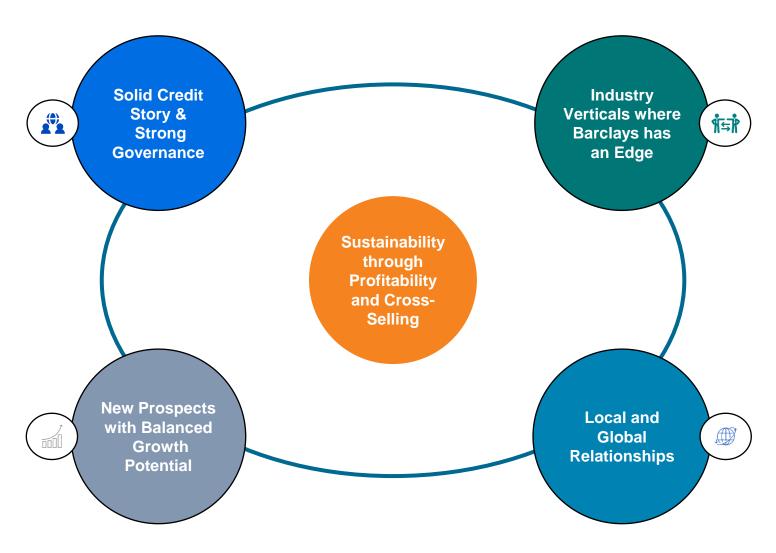
Regional Success Supported by a Global Platform





The Relationships We Aim to Build

We look for non-opportunistic and longstanding partnerships with our clients. We demonstrate our commitment to local economies by supporting key client names while covering important industry verticals and selecting companies with unique profiles. Once Barclays becomes your partner, it leverages its global platform of services and professionals to add the most value – always



Barclays has a Leading LatAm Trading Platform

Emerging Markets Trading Association Data – Barclays USD Market Share									
Country/Type	Market 2022FY	Barclays 2022FY	Market Share 2022FY	Market 2023Q4	Barclays 2023Q4	Market Share 2023Q4	Market 2023FY	Barclays 2023FY	Market Sh 2023FY
PANAMA	23,309	4,821	21%	11,026	2,019	18%	29,432	5,372	18%
Sovereign	21,024	4,055	19%	10,326	1,762	17%	27,274	4,440	16%
Corporate & Financial	2,285	766	34%	699	257	37%	2,159	653	30%
RAZIL	91,969	13,747	15%	19,636	5,053	26%	80,159	17,081	21%
Sovereign	45,576	5,946	13%	9,809	1,529	16%	37,672	5,364	14%
Corporate & Financial	38,479	6,808	18%	8,834	3,489	39%	38,904	9,115	23%
Quasi	7,914	993	13%	994	35	3%	3,583	361	10%
EXICO	161,224	35,475	22%	27,559	6,529	24%	146,721	33,215	23%
Sovereign	75,262	14,827	20%	13,888	1,802	13%	68,888	10,734	16%
Corporate & Financial	36,215	9,669	27%	6,027	2,485	41%	31,782	9,456	30%
Quasi	49,747	10,979	22%	7,644	2,242	29%	46,050	13,026	239
ERU	39,633	6,706	17%	9,495	840	9%	34,030	3,935	129
Sovereian	32,549	4,628	14%	7,829	472	6%	29,211	2,737	9%
Corporate & Financial	2,180	459	21%	473	66	14%	1,508	220	15%
Quasi	4,904	1,619	33%	1,193	303	25%	3,311	978	30%
OLOMBIA	59,557	10,512	18%	15,241	2,567	17%	57,841	8,541	159
Sovereign	48,345	7,963	16%	12,465	1,751	14%	45,583	5,267	129
Corporate & Financial	11,212	2,549	23%	2,776	816	29%	12,258	2,596	219
HILE	61,391	10,085	16%	10,836	2,097	19%	49,610	9,478	199
Sovereign	41,983	6,516	16%	5,322	431	8%	31,986	2,981	9%
Corporate & Financial	19,408	3,569	18%	5,514	1,666	30%	17,623	4,859	289
RGENTINA	93,329	12,532	13%	21,651	4,744	22%	84,655	17,422	219
Sovereign	73,009	11,264	15%	21,020	4,238	20%	73,004	15,303	219
Corporate & Financial	19,914	882	4%	363	239	66%	10,591	1,131	119
Quasi	406	385	95%	268	268	100%	1,060	988	939
RUGUAY	11,727	1,449	12%	2,957	264	9%	13,314	1,369	109
Sovereign	11,653	1,449	12%	2,938	250	9%	13,266	1,338	109
Corporate & Financial	75	0	0%	20	14	72%	48	31	65%
CUADOR	17,511	4,736	27%	4,767	1,454	31%	22,389	4,848	229
Sovereign	17,493	4,736	27%	4,763	1,454	31%	22,378	4,766	219
Average All	11,400	4,750	27.70	4,705	1,757	3170	22,370	4,700	189
Average Sovereign									149
Average Corporate & Financial									289

- Our USD trading platform composed of 6 Senior Traders solely focused on Latin American sovereign, corporate, financial and quasi-sovereign credits, is an instrumental provider of liquidity in the secondary markets
- Over the past 5 years, **our trading platform has consistently captured ~1/5 of the entire LatAm secondary market trading volume** (according to the Emerging Markets Trading Association data), this positions Barclays as the **go-to bank for continuous market intelligence, strategic insights during the structuring and execution phases, and secondary market-maker post-issuance**

Barclays is a leader in LatAm
Secondary Market-Making, as is demonstrated
by its ~18% LatAm Trading Market Share



LatAm Focused Research Coverage

Barclays Latin America Macro Research Team



Gabriel Casillas
Head of LatAm Economics



Alejandro Arreaza Andeans and CAC



Roberto Secemski Brazil



Néstor Rodríguez Mexico and CAC

First-Class Extensive Regional Research Coverage

Formal Coverage

- Macroeconomic models and forecasts (medium-term and high-frequency data)
- Regular publication of analyses of main macro and financial variables, as well as important market and political events
- Section in weekly and quarterly publications
- Newsfeed
- Relevant network of policymakers, businessmen, analysts, local consultants, as well as local and foreign market players
- Regular investor trips

Crucial Coverage

- Macroeconomic models and forecasts (medium-term)
- Publication of important macroeconomic, market, or political events
- Section in quarterly publications
- Newsfeed
- Network of policymakers, analysts, local consultants, and foreign market players
- Investor trips

Essential Coverage

- Major macroeconomic fundamentals and main country issues
- Newsfeed
- In touch with analysts, local consultants, and foreign market players

Runner up

- Newsfeed Selected issues
- Contact with IMF / IADB mission economists and local consultants
- Potentially moving to Tier-3



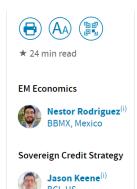
Panama-Focused Research Coverage



Panama & First Quantum

Special Report

The future of mining in Panama

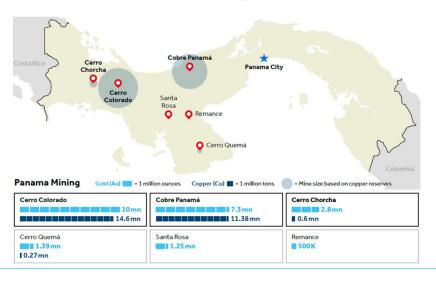














The Path to Reopening the Mine

A Green Transition

Annex: Global Copper Production

Related Research



FICC Research

EM Strategy

2 July 2024





Panama

Positive first day

The headlines from Mulino's first day in office are positive, we think. He again mentioned the need for fiscal adjustment and to properly fix the social security system, and there is a clear route for cooperation in Congress. Even so, we still await firm proposals and legislative negotiations will be tested case by case.





Execution of High-Profile Transactions has Led to Close Partnerships & Unique Understanding of the Region

Barclays has executed high-profile strategic transactions in the region, building close ties with the companies and their respective jurisdictions. We have a non-opportunistic approach in the countries in which we operate and strive to build long-standing relationships via value-added solutions & advice







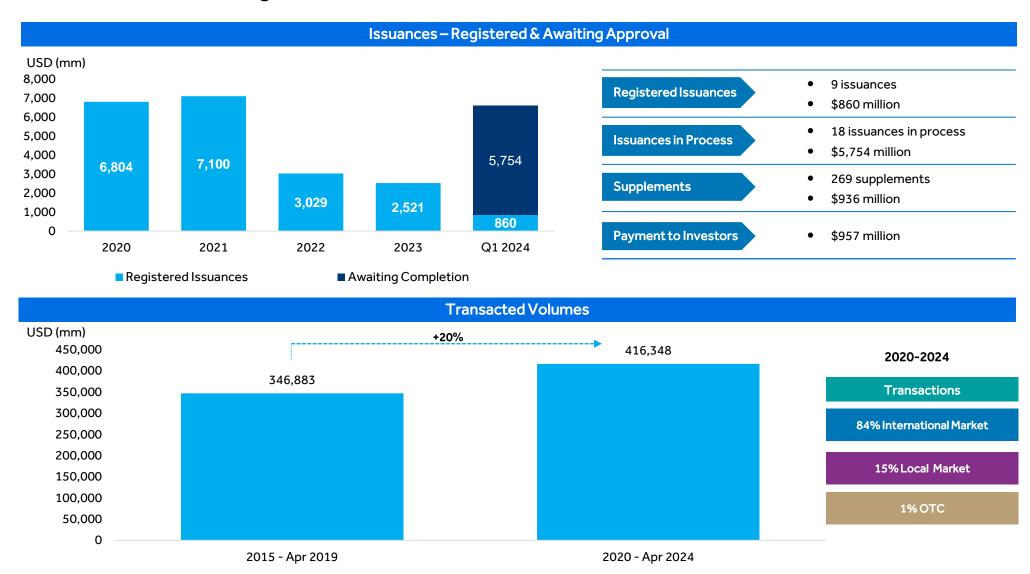




SMV como Catalizador del Desarrollo de Mercados

Importance of the Financial Markets in Panama

Deep and developed local markets allow companies to efficiently raise capital and, in turn, boost Panamanian economic growth



Source: Superintendence of the Securities Market of the Republic of Panama.



Key Takeaway Messages

Key Takeaways



<u>Barclays is strongly committed to LatAm</u> and is a firm believer of the resilient <u>macroeconomic fundamentals and financial prudence</u> of the countries we are focusing on



We are confident on the strength of the Panamanian economy and expect that its growth will rebound in 2025 to the 4.5% historic levels



The Government and the main actors in the economy continue to focus on fostering the country's development. For example, the <u>Panama Canal's</u> <u>construction of a new water reservoir</u> within six years will help ensure the passage <u>of 36 ships a day and represents a multimillion-dollar investment</u>



Furthermore, the Government of Panama approved a regulatory framework (Law No. 314) to promote foreign investment in the tourism industry, implementing a fiscal incentive program



The Financial Markets play a role of utmost importance in Panama. <u>The SMV, acting as the regulating entity</u> of issuers, securities, investment managers, foreign exchange services, funds, amongst others, <u>serves as the backbone of the financial industry</u> and therefore of sustainable growth in the Country



Panama already has a mature and highly sophisticated financial market with continued high growth potential. To put this statement into context, the SMV oversaw \$416bn of transacted volume during the 2020-2024 period, up 20% from the 4-year period prior. During the same period, the SMV saw an increment of +72% new issuers registered, up to a total of 280



<u>The SMV serves as a catalyst of growth</u>, particularly to a country which relies on foreign investment and the financial markets. International and local market participants benefit from the Panamanian SMV's high standards for transparency, ethics, corporate governance, efficiency and regulation. <u>This</u> allows for capital deployment into Panama and drives subsequent growth



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